

SUCCESS FACTORS

Success of a firm in the international market depends on the following major factors:



a) cost-based advantage in the production of relatively standardized products andb) product-based advantage in the development of differentiated products.

Michael Porter, The Competetive Advantage of Nations



WHAT

TO COMPARE?

- Port infrastructure
- Terminal facilities
- Port environment
- Country of port's location
- Transport corridor
- Supply chain





KEY DETERMINANTS

Macro

- Government policies
- Political stability
- Investments in human and physical infrastructure
- Etc



- Costs
- Speed
- Quality

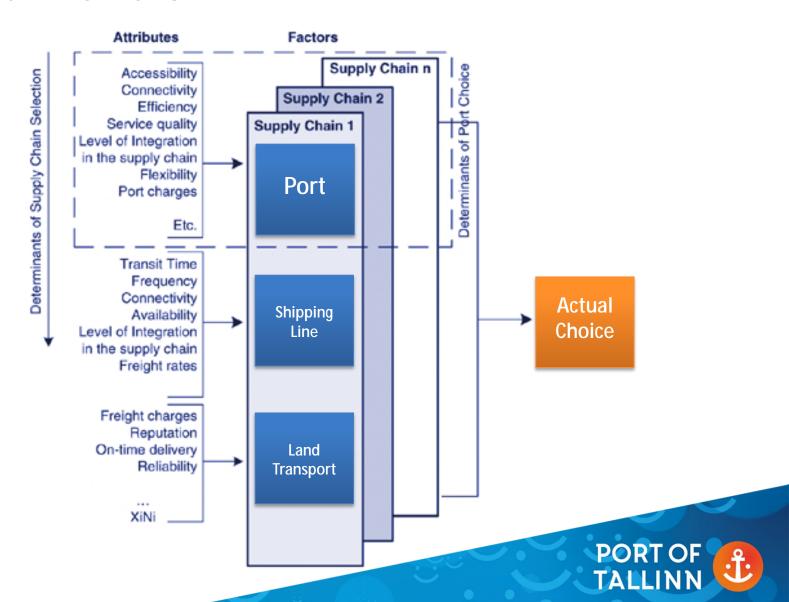






DETERMINANTS

OF SUPPLY CHAIN SELECTION



RANKING

OF PORT CHOICE FACTORS

Freight Forwarders Perspective:

- 1. Efficiency
- 2. Shipping frequency
- 3. Adequate infrastructure
- 4. Location
- Port charges
- 6. Quick response to port users' needs
- 7. Reputation for cargo damage





1. EFFICIENCY

TIME / COST

- Transport chains integrated into production systems
- The shorter the transit time, the lower the inventory level
- Capacity utilization most convenient 60%
- Berth occumency optimum 50%





EFFICIENCY

PORT OF TALLINN

- Quick access, no channel, no river mouth
- Regional record loading/unloading speeds
- Large shipments economies of scale
- Large storage capacities
- Containers:
 - Truck in/out ca 30 minutes
 - Railway loading station
 - Intra-port competition
 - Railway station within free zone

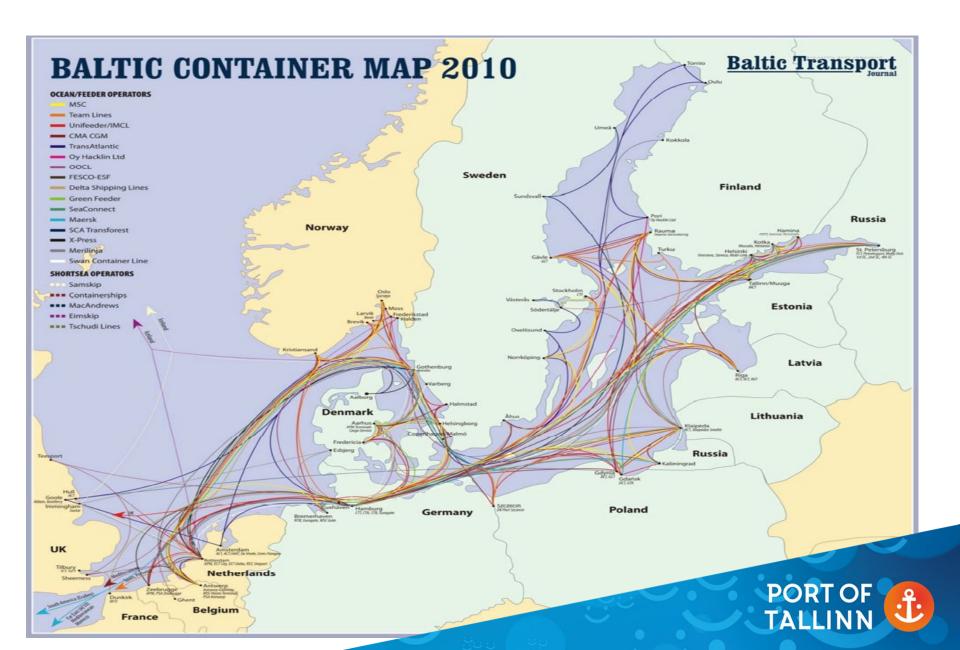






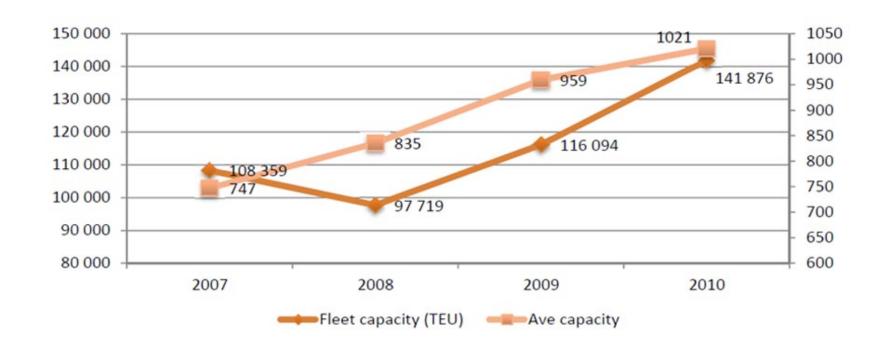


2. SHIPPING FREQUENCY



SHIPPING FREQUENCY

AND FLEET CAPACITY



Source: Baltic Container Outlook 2011

20 Lines in Baltic service with 139 vessels.
Unifeeder, MSC and Team Lines operate 60% of the capacity



SHIPPING FREQUENCY PORT OF TALLINN NETWORK Ro-Ro lines Container lines Haraholmen **FINLAND** SWEDEN Rauma Uusikaupunki Kotka Helsinki Hamina Oslo Gäevlel Kapellskär Stockholm St. Petersburg allinn Södertälje Moscow | Riga Esbierg Vilnius DENMARI Klaipeda Cuxhaven **BELARUS** Gdvnia Grimsby Lübeck Minsk Dublin Immingham | Emden Bremerhaven Hamburg Flushing POLAND Rotterdam Harwich Warssaw | Antwerpen Tilbury **PORT OF** Sheerness Zeebrugge Terneuzen **GERMANY** TALLINN BELGIUM

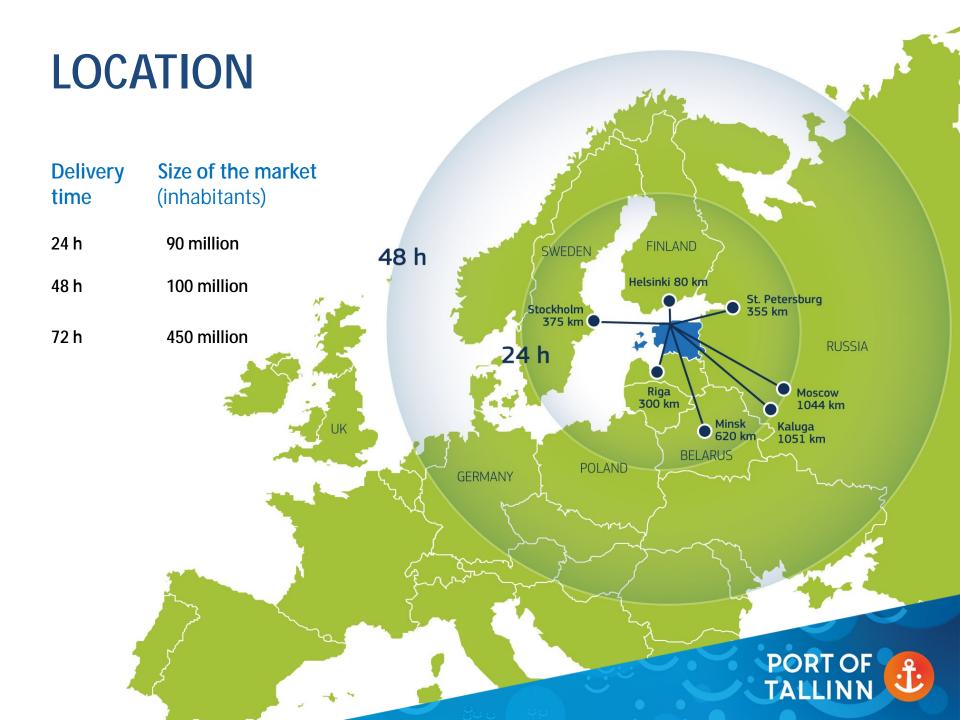


LOCATION DETERMINANTS

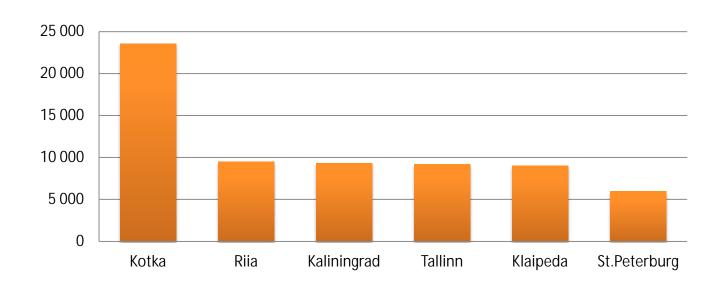
- Hinterland connections
- Modal accessibility
- Supporting logistic services
- Market
 - Demand & Needs
 - Volumes, growth & Commodities







5. PORT CHARGES





- In transport chain the proportion of direct port charges marginal (e.g. 2% in Rotterdam Moscow transport costs)
- No hidden fees, no "surprises"

